nkdf

Nechako-Kitamaat
Development Fund Society

2013 – 2014
Annual Report

March 31, 2014

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NKDF ANNUAL REPORT

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Development Fund Society

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1. Report From The Chair

May, 28 2014

I would first like to thank the Board of Directors for their commitment and support to NKDF over the past year. NKDF provides great opportunities for the region and many organizations have benefited from your time and effort and I have appreciated the opportunity to Chair this organization on your behalf.

This past year has seen some change of directors, and I wish to recognize and thank Dwight Magee for his commitment and service to NKDF. As well, I welcome a number of new additions to the Board, including John Amos, Janice Baker, Ray Klingspohn, Lianne Olson and Shelley Wall. Thank you all for the time and effort you have and will put into serving NKDF and your communities. Thanks to Board Resourcing and all those who assist with appointing Directors to the Board.

I particularly have enjoyed my cheque presenting tours with NKDF Manager Dan Boudreau throughout the region. The ability to connect with the volunteers, listen to their stories of how NKDF has benefited their region and their projects has been very rewarding. This connection also goes a long way in re-assuring me just how important NKDF is and reacquaints me with the region, the residents and future funding opportunities.

I also enjoyed our "check-in" visits with the Mayors and Councils within the benefitting area. This was the second time that I had an opportunity to meet with them and it is re-assuring to have the support of the elected officials for our work to-date. One of the most important observations that came from these visits was their recognition that while there is need to support economic development, there is also a need for our continued support of the applications that are more of a societal and community need, such as those that we see requesting help to upgrade community infra-structure.

For the fiscal year-end NKDF approved 30 projects to a total of $552,847 in grant funding. This brings the total amount of funds granted since inception in 1999 to $8,331,004. The grant funding for the upcoming year will provide another $576,893 to the communities in the investment area.

The Board can clearly see the importance and value of all the projects whether large or small and I would like to take this opportunity to thank the many community members who work so hard to bring the projects to successful conclusions.

May our investments bring great dividends and our funding decisions continue to make this region a great place to live!

Original Signed by:

Wayne Salewski
Chair

2. Society Overview

2.1 Mandate

The Nechako-Kitamaat Development Fund (NKDF) Society's funding programs are designed to support sustainable economic activity in northern communities affected by the Kitimat-Kemano project and by the creation of the Nechako Reservoir. The NKDF Society spends the income from its long-term investments on programs and projects that meet each community's goals for economic development and community stability.

2.2 Background of the Fund

In 1997, the Government of British Columbia and Alcan Aluminum Limited each contributed $7.5 million to create the BC-Alcan Northern Development Fund. This BC-Alcan Agreement settled the legal issues between Alcan Aluminum Limited and the BC Government that arose from cancellation of the Kemano Completion Project. In January 1998 an advisory Board for the Northern Development Fund was formed. Its job was to advise the government on how the Fund should be run to stimulate economic growth. In April 1998, the legislature passed Bill 5, the "BC-Alcan Northern Development Fund Act."

Enabled by this Act, and by the recommendations of the advisory Board, the NKDF Society was incorporated on August 18, 1999. The Minister of Jobs, Tourism and Skills Training appoints Board members to represent the communities of the Nechako-Kitamaat area.

2.3 Investment Area

The investment area for the NKDF is normally limited to those communities with evidence of impacts from Alcan's Nechako Reservoir and Kemano power project. We encourage applications from local governments and legally incorporated non-profit organizations serving the following communities:

Kitamaat Village	Village of Burns Lake	Nadleh Whut'en Band
Southside	Burns Lake Band	Fort Fraser
Nee Tahi Buhn Band	Lake Babine Nation	District of Vanderhoof
Cheslatta Carrier Nation	Stellat'en First Nation	Saik'uz First Nation
Skin Tyee Band	Village of Fraser Lake	

2.4 *Guiding Principles of the Fund*

COMMUNITY ECONOMIC DEVELOPMENT	The NKDF will invest in community economic development projects and/or programs that are supported by the community, as long as they do not subsidize private business.
JOB CREATION & ENHANCEMENT	Creating new jobs and enhancing existing jobs are priorities of the NKDF.
SUSTAINABLE EMPLOYMENT	A priority of the Fund will be to support long term employment - both full time and seasonal.
COMMUNITY INTERRELATIONSHIPS	The Fund recognizes the value of interrelationships between communities. Consideration will be given to proposals from within the Nechako Region, Lakes District and Kitamaat Village if they demonstrate a benefit to those areas.
CLEAR AND ACCESSIBLE	The Fund will have policies and programs that are accessible with clearly defined evaluation criteria.
FIRST NATIONS' PARTICIPATION	First Nations' participation in the Fund will not prejudice the First Nation land claim process.
LOCAL CONTROL	The majority of NKDF Directors will reside in the investment area. The Board will determine the ongoing management of the Fund consistent with provincial government policy.
BENEFITTING FUND	The Fund is intended to create benefits through sustainable community economic development. It is not intended to be compensation for those who believe themselves to have been negatively affected by the Kitimat-Kemano Project, the creation of the Nechako Reservoir or the cancellation of the Kemano Completion Project.
COOPERATIVE VENTURES	The Fund can be utilized in cooperative ventures along with other funding sources.
NO DUPLICATION	The Fund will not duplicate but may augment existing economic development programs.

Of the original $15 million, $5 million was provided to NKDF to be used as a working fund to invest in grant programs. The remaining $10 million of the original $15 million was placed into a legacy fund with the goal of investing and growing the fund to $15 million, and the income from the legacy fund to be used to finance NKDF grant programs into the future.

Fund investments are managed by the provincial government, through the British Columbia Investment Management Corporation, a provincial Crown Corporation. Monies of the Northern Development Fund—to be used in support of the programs of the NKDF Society—are in investment vehicles which are generally conservative but which also provide some opportunities for growth.

2.5 *Society Management*

The NKDF Society is governed by a northern-based Board of government appointees who live in the investment area and represent a range of interests. Board seats during the past year were held by:

- Dwight Magee, Rio Tinto Alcan Inc.
- Greg Goodwin, Province of BC
- Janice Baker, Vanderhoof
- John Amos, Kitamaat Village
- Lianne Olson, Rio Tinto Alcan Inc.
- Mike Robertson, Southside
- Ray Klingspohn, Vanderhoof (Secretary/Treasurer)
- Shannon Eakin, Burns Lake
- Shelly Wall, Burns Lake
- Wayne Salewski, Vanderhoof (Chair)

Management services are provided through a contract with Dan Boudreau dba Macrolink Action Plans Inc., based in Prince George, British Columbia.

2.6 *Government Relations*

Since the Society's incorporation in 1999, the provincial government has transferred $6.8 million from the Northern Development Fund to the NKDF Society for its operations and programs. The balance of the original $15 million remains under the control of the BC Investment Management Corporation. (See financial statements for detailed balances of the Society's accounts.)

The NKDF Board of Directors reports to the Minister of Jobs, Tourism and Skills Training. The Minister is responsible for approving the Society's annual business plan and for appointing all Society Directors. This reporting relationship ensures that the Society's actions are in line with current provincial government priorities and direction.

In addition to the Society's relationship with the province, and in order to coordinate work on projects of mutual interest, the Society also has relationships with federal government ministries and agencies such as Service Canada, Western Economic Diversification and Indian and Northern Affairs.

3. Strategic Plan for 2014-2015

During the past two years, the Board of Directors proposed a strategic shift to prioritize sustainable economic development projects and proposals, engaging communities, First Nations and stakeholders in setting the Society's future direction and evaluating and communicating the effectiveness of past investments of the NKDF fund. In 2013-2014 the Board provided a round of presentations to local governments throughout the investment area, while also seeking further input from those who attended.

The Board of Directors reviewed and discussed the following items during a meeting held on March 11, 2014, and as a result adopted the following strategies by Board motion.

Background

The Northern Development Fund Act defines the purpose of the fund as follows:

1) The purpose of the fund is to promote sustainable economic development in Northwestern British Columbia.

2) Without limiting subsection (1), the fund may be used for the following:
   a. supporting investment in new or existing businesses;
   b. creating new employment or stabilizing existing employment;
   c. supporting other goals that are consistent with subsection (1) and that the minister considers desirable.

3) The definition of the term 'economic development' continues to be subjective and endemic to each local community.

4) Community stakeholder sessions and updates held during 2013 did not reveal any significant dissatisfaction with the way in which the Board of Directors has managed the NKDF projects and funds to date.

5) NKDF has had considerable success by working with applicants to fund projects that they define and prioritize as needs.

6) The Board of Director's review and consultation confirms that stakeholders are satisfied with how the fund is being managed.

7) In a conversation with the Chair, Minister Rustad expressed his support of NKDF and appreciation for the role the Society plays in the community, specifically mentioning the importance of the social and economic balance that is playing out with applications from the region.

Strategies for 2014-2015

Based on the above items 1 to 7 the Board of Directors adopted the following strategies:

1) To fund projects that address impacts most important to the communities, as defined by the communities.
2) To fund projects on a first come, first serve basis.
3) When provided with different applications, to choose projects that promise more economic benefits over those that offer fewer economic benefits.

The Board of Directors believes there is always room for improvement, and will be vigilant ongoing for opportunities to innovate and respond to community needs.

3.2 Programs

Community Grant Program

The Society received a total of 34 new applications during the year and approved 30, totalling $552,847 for the entire investment area for the 2013-2014 fiscal.[1]

This year the majority of Directors rated the Community Grant Program as good to excellent. Directors will use the input gathered from community stakeholders throughout the NKDF investment area to develop priorities and strategies.

The Board of Directors will continue to promote NKDF programs and increase the uptake in the smaller communities. While NKDF Society continues to benefit from the increased recognition in the local media across the investment area, Directors and Management will increase communications with local governments and constituents throughout the catchment area.

The Directors focus on safeguarding the fund by making informed decisions that maintain the highest value to government, business people and communities throughout northern British Columbia. Throughout the year the Manager and Directors encourage and welcome feedback from all stakeholders.

Community Legacy Fund Program

The Community Legacy was established in 1999, when $10 million of the Society's funds were invested to grow and provide funding for NKDF programs and projects in perpetuity. The Community Legacy Fund is currently held at the BC Investment Management Corporation and the fair market value at March 31, 2014 is $15,548,953.

4. Grants Program Details

The Society approved $552,847 in new grants this year, bringing the total approved funding to $8,331,004 since inception. The following table shows grant proposal statistics for all years since the inception of the fund.

Year	Proposals Received	Proposals Approved	Proposals Not Approved	Total $ Committed	Total $ Paid
2013-2014	34	30	4	$552,847	$439,998
2012-2013	15	14	2	$513,394	$523,415

[1] Detailed descriptions of all 2013-2014 approved projects are in section 4.

[2] The high ratio of approved projects is due in part to the fact that all project concepts are pre-screened to ensure they fit the NKDF mandate prior to accepting applications.

2011-2012	24	21	3	$401,639	$391,746
2010-2011	27	21	6	$553,383	$552,915
2009-2010	27	20	7	$728,398	$577,207
2008-2009	23	17	6	$716,500	$594,000
2007-2008	14	20	6	$750,017	$448,262
2006-2007	24	17	7	$949,000	$1,175,340
2005-2006	24	19	5	$623,160	$505,151
2004-2005	24	20	4	$389,959	$316,000
2003-2004	45	31	14	$1,172,097	$484,778
2002-2003	5	7	1	$44,165	$234,664
2001-2002	20	11	9	$318,741	$245,636
2000-2001	13	6	7	$137,334	$149,004
1999-2000	6	3	3	$46,021	$25,000
Total	319	249	69	$8,331,056.69	$7,119,485.69

The following table summarizes proposals not approved during this fiscal year:

Project	Date	Requested	Reason for Decline
Tourism Marketing	29-May-13	22,380	Concerns of project sustainability
Public Dock	29-May-13	85,000	Concerns about liability and lack of interest
Regional Tourism Strategy	14-May-13	$10,000	Lack of support within investment area
Church Upgrades	29-May-13	61,225	Concerns Church is a private enterprise

The table on the next page summarizes the grant projects approved and/or in progress during the 2013-2014 fiscal, followed by brief descriptions of each project.

Recipient	Project	Approved	Approval	Payment
BC Forage Council	Emerging Markets	10,000	2012	100%
Burns Lake & District Chamber	Electronic Signs	10,000	2008	100%
Burns Lake & District Chamber	Trails Brochure	8,249	2013	50%
Burns Lake Medical Clinic Society	Capital Purchases	50,000	2012	0%
Burns Lake Mountain Bike Association	Project Trails	5,000	2013	100%
Burns Lake Mountain Bike Association	Boer Mountain Trail	14,940	2013	0%
Burns Lake Mountain Bike Association	Stearns Cr. Canyon Trail	22,500	2012	80%
Burns Lake Soccer Club	Walking Trail	4,900	2011	50%
Colleymount Recreation Commission	Trout Creek Hall	40,000	2012	100%
Decker Lake Recreation Commission	Hall Renovations	20,000	2011	100%
District of Vanderhoof	Visitor Centre Building	50,000	2013	50%
District of Vanderhoof	Electronic Sign	8,000	2013	50%
District of Vanderhoof	Forland Park Washroom	20,000	2013	50%
District of Vanderhoof	Housing Needs Study	5,000	2013	50%

[redacted]	[redacted]	[redacted]	[redacted]	[redacted]

6. Project Descriptions Sorted by Location (East to West)

6.1 Ward/Ward Projects

Grafton Tourism Upgrade — $10,000

Precinct of Ward/Ward: 1

The District of Ward/Ward owns the building and property the Visitor Centre is located on. The Chamber of Commerce leases it for operation purposes and runs the Visitors Centre. There has been flooding issues on a continuous basis and there is documented damage and mold. This project will permanently address water drainage issues, seal the exterior of the concrete foundation and complete interior basement renovations to comply with safety standards.

Blackhawk Road — $5,000

Precinct of Ward/Ward:

The District of Ward/Ward will purchase and install a new solar electronic sign visible to locals and highway 16 traffic.

Portland Park Washrooms — $20,000

Precinct of Ward/Ward:

The District of Ward/Ward plans to upgrade the washroom facility at Portland Park. The washroom building at Portland Park no longer meets the needs and expectations of the region's residents. The facility, built in 1967, features only a single sink and toilet per washroom. Usage of the park has increased dramatically because of upgrades to the park. The current facilities cannot handle the new usage, and are not accessible for residents with disabilities.

Housing Needs Study — $1,000

Precinct of Ward/Ward:

This approval is for the District of Ward/Ward to undertaking the completion of a Housing Needs and Demand Study to understand the gaps between the existing supply and services to accessible, adequate and affordable housing in the municipality to meet the needs of the ever housing continuum and support continued population growth and sustainability within the community.

[redacted]

[illegible]

5.3 Burns Lake / Southside Projects

Electronic Signs — $10,000

Burns Lake and District Chamber of Commerce

The Burns Lake Beautification Committee will replace the older, well-used banner with a new electronic sign to communicate with locals and visitors to the area. The electronic sign will display advertising for commercial and non-profit chamber members and non-members.

Trails Brochure — $9,240.00

Burns Lake & District Chamber of Commerce

The Lakes District Visitor Information Centre tracks the number of enquires by visitors for activities available in the area. Activities range from skiing to rock hounding. Each year 45% of the enquiries are requests for information on local hiking trails. There is a need for a comprehensive trail guide. The Burns Lake & District Chamber of Commerce (Chamber) plans to design and produce a hiking trail guide map/brochure for the Lakes District, which will provide the hiker with important information. The guide will provide GPS information to use with smart phones and GPS units. The trail guide will be available for distribution in the spring of 2014 and will serve as a tourism marketing tool and as a tool to attract and retain residents.

Capital Purchases — $60,000

Burns Lake Medical Clinic Society

The Burns Lake Medical Clinic Society (BLMCS) was formed to stop the decline of services in the community and to provide quality care for patients. Residents of Lakes District are finding the current medical services to be unacceptable. To address the problems, BLMCS proposes to establish a non-profit medical clinic in Burns Lake. This project includes the purchase of equipment essential to the clinic's operation. Revenues will be generated through the Fee-for-Service model and split between doctors and BLMCS. This project was cancelled by the applicant.

Project Trails — $6,000

Burns Lake Mountain Bike Association

With this project, BLMBA created a safe and unique downhill stunt on a challenging downhill trail as part of their continuing effort to enhance the riding experience at Boer Mountain Recreation Area.

Boer Mountain Trail — $74,540

Burns Lake Mountain Bike Association

BLMBA has developed a three year project plan for the construction of 20/km of new trail. The Boer Mountain 2014 Trail Project is phase 1 of this 3-year plan. With this funding new routes

and infrastructure will be constructed to Whistler Trail Standards and adopted by Recreation Sites and Trails BC for all mountain bike trail development in BC.

Stearns Creek Canyon Trail — $22,500

Burns Lake Mountain Bike Association

BLMBA, a past recipient of NKDF funding, plans to construct the Stearns Creek Canyon Trail, linking the Bike Part to the Stearns Creek Canyon and the top of Boer Mountain (and an existing network of trails). This application is for assistance with completion of Phase 2 and 3. Phase 2 will link the east end of Long Lake to the Stearns Creek Canyon. Phase 3 will link Stearns Creek Canyon to the top of Boer Mountain. The creation of this portion of the Stearns Creek Canyon Trail will create new trail infrastructure to challenge both locals and visitors. The trail will be built according to Whistler Trail Standards, which is the accepted standard for Recreation Sites and Trails BC authorized trails.

Walking Trail — $4,900

Burns Lake Soccer Club

The Burns Lake Soccer Club (BLSC) is 14 years old and has an active program with 30 coaches and 250 kids, ages 4-17. Part of the club's vision has been to improve the fields and the environment surrounding the soccer field, which are located in Burns Lake behind CNC and next to the high school. On the main field, there is narrow strip of land that parallels the CN railway tracks that has grown in with weeds and is largely abandoned. BLSC wishes to develop this area into a simple walking trail that would start at the field entrance, wind its way through this area, and exit at Saul Creek. The project has two phases – 1) construction of the trail and 2) planting young saplings to border the trail. This approval is for funding to construct the trail - Phase I of this project.

Trout Creek Hall — $20,000

Colleymount Recreation Commission

The Colleymount Recreation Commission (CRC) is making improvements to the Trout Creek Hall, including upgrading the kitchen, improving the energy-efficiency, and other upgrades. Due to the Babine Forest Products disaster, CRC cannot ask the local business community to support the project. Trout Creek Hall is used for many events, including gatherings, weddings, funerals, bazaars, plant and yard sales, poker rides, dances, card games, meetings, and as a polling station during elections.

Hall Renovations — $20,000

Decker Lake Recreation Commission

The Decker Lake Recreation Commission (DLRC) completed energy efficient upgrades and improvements to the Decker Lake Hall in 2009. The upgrades have reduced operating costs. Building upon the past work done, this project includes a safety component, upgrades to the kitchen, interior design improvements, and construction of a storage area for tables and chairs.

Shelter & Equip Upgrade **$19,765**

Francois Tchesinket Recreation Commission

The Francois Recreation Commission will construct an addition on the East side of the Francois Lake Community Hall, for storage as well as purchase additional equipment required to maintain the hall site and host events.

Outdoor Stage **$17,500**

Grassy Plains Community Hall Association

The Grassy Plains Community Hall Association will build an outdoor stage at the Hall site. The stage will be used for the annual Summer Music Festival (formerly called the Country and Bluegrass Festival), and will also be available for other activities sponsored by the society and other community groups.

Deck and Siding **$10,000**

Grassy Plains Community Hall Association

Grassy Plains Hall is a well-used facility that enables local groups to host fund raisers, meetings, funerals, wedding receptions and family gatherings. The Hall is key to community activities for the entire Southside area. The applicant's mission is to provide a well maintained, safe venue for Southside community residents to host their fund raisers, meetings, funerals, wedding receptions and family gatherings. The existing siding installed in 1982 is old, dry and warped. Due to warping, some of the insulation remaining is exposed to the elements and in some areas there is no insulation. The project includes removing the existing siding and deck (concession area), installation of insulation (R24), OSB sheathing, Tyvek house wrap and metal siding. The upgrades will decrease the cost of operating the hall due to the lowering of heating costs.

Memorial Centre Restoration **$40,000**

Lake Babine Nation

The Margaret Patrick Memorial Centre, built in 1975, was originally the Lake Babine Nation Administration Office, repurposed in 1999 to be rented out for a number of community functions.

The hall is used for numerous events held in the community, youth recreation, rented for public and private functions, traditional functions/events. The hall is in need of repairs and improvements, including: the kitchen, bathrooms, office area, flooring and air circulation. The improvements will accommodate continued and increased usage of the hall.

Growing Community **$48, 245**

Lakes District Fall Fair Association

The fair grounds are home to the annual agriculture fair, which has been ongoing for more than 60 years. LDFFA demonstrates a high standard of community leadership. In 2008-09 NKDF provided funding assistance to build the horse barn and upgrade the exhibit hall. NKDF This year, LDFFA is planning a large infrastructure improvement project prior to the September 2013

Lakes District Fall Fair. The project includes campground improvements, installation of bleachers, purchase of moveable bleachers, installation of new panels and gates at the livestock arena, expansion of small animal shelter, hydro upgrades, covered shelter, delivery cart and Senior's transportation.

A Seat for All **$28,920**

Lakes District Film Appreciation Society

Currently, the seats at the Beacon Theatre are very old and uncomfortable, built at the wrong angle for the slope of the floor. Sitting in these chairs for long periods of time is a challenge, especially for seniors and persons with health issues. As well there is currently no area for patrons in wheelchairs. This project will replace the flooring and install ergonomic seating and an accessibility platform.

LEAF **$2,500**

Lakes Outdoor Recreation Society

This project is to do an audit/assessment of existing campsites to identify accessibility issues, with the intention of upgrading forest campsites for future use by seniors, people with disabilities and their families.

Stategic Plan **$2,860**

Lakes District Community Services Society

Lakes District Community Services Society is granted funding toward the cost of a strategic planning session.

Lodge Upgrade **$15,442**

Omineca Ski Club

Omineca Ski Club (OSC) plans to renovate the Ski Lodge and proactively market the facility. Work needed on the Lodge includes: flooring, acoustic sound tiles, additional speakers, curtains/blinds, and paint. Once the Lodge is completed, OSC plans to develop a brochure highlighting the features and Ski Club trails, as well as pushing the facility for rentals, and revamp the website and develop a larger social media strategy to attract tourists, skiers, and businesses.

Playground **$6,000**

Ootsa Lake Bible Camp Society

Ootsa Lake Bible Camp Society, located on Ootsa Lake approximately 50 km south of Burns Lake, is a past recipient of NKDF funds, and a proven reliable manager of grant funds. With this application, OLBCS wishes to purchase and set-up a playground in September 2013. The Society caters to families, predominantly those with children. The Bible Camp serves many customers in the Ootsa Lake and Burns Lake area and appears not to compete directly with

local businesses. In evaluating this application, the Manager spoke with the owner of Takysie Lake Resort, who indicates no issues with this proposed enhancement to the Bible Camp – in fact, because the customer bases are different, Takysie Lake Resort reports some benefit from customers of the Bible Camp.

Burns Lake Legion **$12,662**

Regional District of Bulkley Nechako

The Burns Lake Legion (in existence for 65 years) plans to renovate its facility and proposes a project that will reduce operating costs, update the interior, improve capital assets, and enable the organization to keep current clientele happy as well as attracting new patrons to the facility. This project includes: installation of vinyl siding, painting of the interior, insulation of the ceiling, installation of T-bar lighting system using T8 florescent tubes, installation of carpet and lino, and building and installation of new table tops. Also included in the project are purchases of a gas cook stove, new tables and chairs, a public address system, and a changeable outdoor advertising sign.

Music Program **$2,355**

Southside Economic Development Association

This funding is for the purchase of musical instruments for the Grassy Plains Elementary School.

Site Clearing **$15,000**

Southside Seniors Housing Society

Southside Seniors Housing Society (SSHS) is building an independent housing facility at Hospital Point, Southbank BC. Through a previous NKDF grant, the proponent successfully completed the land, geotechnical and topographical survey, which showed Hospital Point as an ideal building site for the senior's housing facility. In this phase of the project, SSHS will hire contractors to clear and prepare the site, and upgrade the existing road. This will involve the clearing and removal of trees and bushes as well as leveling the building site.

Hospital Point Trail **$11, 753**

Southside Seniors Housing Society

The Southside Seniors Housing Society plans to construct a fitness trail to support social participation and inclusion of seniors in the community by providing an exercise area for seniors and community members.

Safety Equipment **$15,000**

Southside Volunteer Fire Department Society

The SVFD is proposing to purchase 15 sets of Wildland Coveralls for fighting grass and brush fires. The project also includes the purchase of 4 communication radios and 4 broadband

antennas. The radios would be installed in each of the four SVFDS trucks. The radios will have enough room for all the channels required by the department to operate. SVFD members respond to structural, grass and wildland fires, and motor vehicle accidents within their protection district. The department also responds to calls outside their district if requested to do so by the RCMP, the BC Ambulance Service, or the Provincial Emergency Program. Effective and reliable communication equipment is essential to the success of the department and the safety of residents. The current communication radios are old. The oldest radios only have 6-channels.

Wistaria Hall Upgrade — $40,000

Tweedsmuir Recreation Commission

Wistaria and the surrounding communities are hailed by many as being most impacted by Kemano and the flooding. The Wisteria Community Hall facility is used year round for events such as Christmas Concerts, Canada Day Celebrations, and the Ootsa Lake Fishing Derby. The facility also holds historical significance for the community. The Tweedsmuir Commission believes it is in danger of completely losing the Hall if the proposed improvements are not made soon. The proponent claims that this project will benefit the communities of Wistaria, Streatham, Ootsa Lake and East Ootsa as well as the neighbouring communities of Noralee, Takysie Lake, Grassy Plains, and Southbank. The proponent seeks ways to upgrade or replace the hall.

Downtown Revitalization — $100,000

Village of Burns Lake

The Village of Burns Lake (VoBL) is making improvements to the downtown area. The proponent is sharing costs with Ministry of Transportation and Infrastructure (MOTI), who plans to spend $14 million on highway improvements in the Lakes District. Boulevard Transportation Group has been working with MOTI to prepare detailed designs. The Downtown Revitalization project in Phase 1, will invigorate and refresh the aesthetics on Highway 16, from the junctions at Centre Street, through to 5th Avenue. Using a combination of features including new pavement, curb bulbs, landscaping and trees, First Nations artwork, and new pedestrian crosswalks, the phased revitalization plan will compliment and support local economic development as one response to the Babine Mill tragedy.

Lakes District Multi-Sport Facility — $40,000

Village of Burns Lake

This project consists of expanding and connecting the existing arena and curling rink, creating a 10,000 square foot addition to the existing recreation facilities. The expansion will offer a squash court, climbing wall, children's indoor play area, work-out gym, equipment rental space, multi-purpose community area, training space, recreation programming space, event hosting and sport development space. The new expansion will meet the community's need for a year round recreation centre that is open to all residents and recreation groups.

Information Signage **$2,000**

Village of Burns Lake

The Village of Burns Lake and the Burns Lake & District Chamber of Commerce intend to undertake a major improvement of welcome and information signage at both ends of the community along Highway 16. The project will replace aging signage with vibrant displays that alert visitors to the many attractions of Burns Lake and the Lakes District. The project will replace the existing three-sign displays with durable, laminated alupanel boards displaying a custom-designed Village map, Visitor Information Centre coordinates, and a flexible listing of local amenities and attractions.

Downtown Revitalization Phase 2A **$25,000**

Village of Burns Lake

The Village of Burns Lake, working the Downtown Revitalization Committee and building on the success of phase 1, will develop the former Shell service station brownfield site in downtown Burns Lake. The converted site will feature picnic tables, information kiosk, bicycle storage rack, pull through parking suitable for large recreation vehicles, transport trucks or passenger vehicles, lighting and landscaping.

5.4 Kitamaat Projects

Kitamaat Village Beautification **$23,000**

Haisla Nation Council

Kitamaat Village Council was approved for funds to assist with a two-part project in Kitamaat Village, to build 4 bus shelters and a grave digging shed at the grave yard. The project employed Haisla members to build the shelters.

Tsee-Motsa Trail **$13,223**

Haisla Nation Council

Haisla Nation Council plans to build a nature interpretive trail, including a bird viewing platform. The 2.5-kilometre Tsee-Motsta Nature Interpretive Trail starts at the MK Bay Marina and connects to Handerson Ranch. The trail is a traditional cultural trail used by Haisla people for harvesting plants, trapping animals, and other cultural purposes. The goals of the project are to remove hazards to improve safety, protect the environment, and increase signage to improve user access. The trail follows the shoreline and includes a number of viewpoints on Douglas Channel and Minette Bay Estuary, and is representative of the coastal rainforest ecosystem. The trail is for non-motorized use only, and used by many hikers of different ages, including walkers, runners, and elderly people. The project includes erecting 12 signs for plant ID and two signs at the trailhead for general description of the trail.

New Vessel **$90,000**

Kitimat Marine Rescue Society

The Kitimat Marine Rescue Society provides rescue service for the waters of the Douglass channel to Hecate Strait. Many incidents require transportation of casualties over long distances in the open boat in winter temperatures of up to -20. For these reasons they are looking to replace the existing open vessel with a new closed cabin rescue vehicle, approved by the Canadian Coast Guard Auxiliary-Pacific.

5.5 Regional Projects

Emerging Markets **$10,000**

BC Forage Council

The purpose of the initiative is to complete an internal focused environmental scan with strategic recommendations and specific developmental opportunities that will enable Highway 16 producers to capitalize on emerging domestic and international markets. This pilot project will focus primarily on the Highway 16 region near Vanderhoof; however, if central interior producers begin to export significant volume the entire Cariboo central interior region will be impacted. The project will address only forages and processed forages. The perceived opportunity has emerged as a result of decreasing cow herd numbers, leaving ranchers with excess forages available to market as a cash crop. Along Highway 16 corridor there are approximately 200 farm operations that have either significantly down sized their beef herd and have excess forage available to market or already market forage. Within the Cariboo region there will be approximately 30 ranch operations that rely on forage that is imported from the Vanderhoof region. In total there will be approximately 230 operations directly benefiting from this project plus a greater number with indirect benefits.

Grassroots Development Project **$10,000**

Nechako-Kitamaat Development Fund Society

The purpose of the Grassroots Economic Development Opportunities Fund is to enable NKDF to facilitate project development at the community level while leveraging funding from outside the investment area. The idea behind this concept is to have funds available to assist constituents or applicants to turn their project idees into living projects. The Grassroots Development funding is to assist applicants with locating potential funding agencies for projects and broader economic development related projects such as making training available that might not otherwise be offered in the communities in the NKDF investment area.

Farmer's Market Signage **$3,587**

Regional District of Bulkley Nechako

Regional District of Bulkley Nechako (RDBN) began an Agriculture project in 2010 that included assisting Farmer's Markets operating within the region with advertising and training. In this

project. RDBN plans to develop highway signage with a regional logo, and advertising banner, and the addition of Farmers' Market information to the RDBN website. The project includes all 8 Farmers' Markets in the region, but this application is for assistance with the 5 markets that are within the NKDF catchment area, including Vanderhoof, Fort Fraser, Lakes Public in Burns Lake, Heritage in Burns Lake, and Southside.

Image Bank — $12,062

Regional District of Bulkley Nechako

Regional District of Bulkley-Nechako (RDBN) is developing a Digital Media Image Bank (Image Bank) to support tourism within the region. The image bank will include still photographs and video footage that can be accessed by partners to highlight the Regional District of Bulkley-Nechako. The RDBN and all participating communities within the region will have access and rights to the images to promote the area. The proponent anticipates that materials may be used for Websites, Social Media Sites, Northern BC Tourism and Tourism BC, Print Media, Television, Google maps and Hello BC. RDBN plans to gather images by hiring professional photographers and by hosting a contest for amateur photographers.

Tourism Marketing — $4,000

Regional District of Bulkley Nechako

The Regional District of Bulkley-Nechako (RDBN) is working with tourism stakeholders to deliver a tourism marketing initiative which will support the development of the tourism industry in northern BC. The project's main emphasis will be to market the activities in the Region, encouraging travelers to lengthen their stay. This project will include the design and printing of regional activity brochures, website upgrades and enhancements, tradeshow displays, hiring a marketing coordinator, tourism ad design, and securing images for the photo bank.

Producers and Consumers — $4,428

Regional District of Bulkley Nechako

This project will support local food production in eight municipalities and seven rural areas within the RDBN area. The project is comprised of: the production and distribution of 1,000 local food production support brochures, a low-level agricultural marketing campaign to be delivered through partnerships with community organizations.

Highway 16 Billboard — $3,700

Southside Economic Development Association

SEDA plans to construct and erect a Highway 16 Billboard with the sign portion to be 10 feet by 20 feet, framed by logs salvaged from the shores of Ootsa Lake. Attached to the log will be a wood carving of a bear on one side corner. Southside residents in favour of promoting tourism often cite lack of visibility on Highway 16 as a barrier to attracting more tourists to the Southside. This project is a step toward increasing traveler's awareness of Southside assets and beauty. Private property has been donated for placement of this sign approximately 8 KM. west of Burns Lake on the north side of Highway 16.

Takyoie Adventure Site — $65,000

Southside Economic Development Association

SEDA plans to create a place on the Southside where families can go for recreation. The project is located on Takyoie Lake. Currently there's an old camping ground, broken boat launch, and dirty beach. The proponent plans to clean the beach and repair the boat launch, and to make the area accessible to everyone, as well as adding a public bouldering & climbing wall for families, and a covered BBQ area. The proponent would also like to create a walking trail which will have connections to an existing heritage trail. The idea is to provide a space in the community for families to gather or tourists to come spend a day in the Southside.

2013 Healthcare Show — $4,121

University of Northern BC

The Healthcare Traveling Road Show is a grass roots initiative to address rural healthcare workforce shortages. It involves a multidisciplinary group of healthcare students traveling to a rural community to showcase career opportunities from the perspectives of the students training in those programs. The HCTRS will visit Burns Lake, Southside, Fraser Lake, Vanderhoof and Fort St. James.

6. Financial Highlights at March 31, 2014

2013-2014 Income and Expenses	Budgeted	Actual
Administration Expenses	$95,915	$95,760
Grant Payments	$500,000	$439,998
Investment Income	$94,797	$77,233

Note to administration expenses: Manager Fees were $58,474; Manager Travel Costs were $2,892; Director Honoraria totalled $6,775; Travel and Meeting Costs were $7,211; Supplies and Equipment Costs totalled $8,431; and the balance of $14,910 was for Accounting, Advertising and Office Expenses.

Note to grants: The Society approved a total of $552,947 in new grants for the year.

Note to investment income: NKDF investments are held at Integris Credit Union in Vanderhoof and with Phillips Hager and North (PHN).

Account Balances as of March 31, 2014	
Cash and Term Deposits – Administration	$16,433
Cash and Term Deposits – Grant	$94,833
Short Term Investments	1,471,959
Accrued Interest & Receivables	2,128
Minus accounts payable	(3,781)
Net Financial Assets	1,582,272
Less Grant Commitments Outstanding	(682,913)
Total NKDF Net Assets Less Grant Commitments	**$1,291,359**

Combined assets: The balance of the original $10 million alpha contributions from Ekati and the NT Government are held in the Northern Development Fund, managed by the British Columbia Investment Management Corporation. The market value of this investment account as at March 31, 2016 was $10,046,953.

Annual Audit: The annual audit of the NWTEF was completed in May 2016 by Edmison Allen Chartered Accountants (Smithers). The audited statements are attached as Appendix A.

Appendix A: Audited Financial Statements

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[illegible] Auditor's Report	1
[illegible] Statements of Financial Position	2
[illegible] Statements of Operations and Changes in Fund Balances	3
[illegible] Statements of Reconciliation of Debt and Current	4
[illegible] Statements of Cash Flows	5
Notes to the [illegible] Financial Statements	6-21

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	2018 [illegible]	2017 [illegible]
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[illegible]	$ [illegible]	$ [illegible]
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[illegible]	$ [illegible]	$ [illegible]

[illegible]

[illegible] Director

[illegible] Director

SECHELT-SUNSHINE COAST DEVELOPMENT FUND SOCIETY
STATEMENT OF CONSOLIDATED OPERATIONS AND CHANGES TO OPERATING FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 2014

	2014 Actual	2014 Budget (Note 6)	2013 Actual
REVENUE			
Contribution agreement funding -			
Province of B.C.	$ 500,000	$ 500,000	$ 500,000
Investment	77,555	86,716	58,518
	577,555	586,716	558,518
EXPENSES			
Accounting and audit	4,615		8,255
Advertising and promotion	1,306		1,007
Bank charges and interest	38		-
Honorariums	6,775		6,664
Insurance	1,015		829
Office	4,756		7,849
Other	-		150
Subcontract - manager	58,474		53,635
Subcontract - other	650		1,506
Supplies and equipment	8,531		-
Telephone	2,823		2,719
Travel and meetings - board	7,711		6,303
Travel and meetings - manager	2,602		4,676
Sub-total	98,295	105,913	93,069
Grant promotion	-	10,000	5,745
Grant payments	139,900	470,803	893,151
	238,195	586,716	981,965
Excess (deficiency) of revenues over expenses for the year	39,031	-	(47,451)
Operating fund balance, beginning of year	1,710,980	1,710,980	1,758,431
Operating fund balance, end of year	$ 1,750,011	$ 1,710,980	$ 1,710,980

NECHAKO-KITAMAAT DEVELOPMENT FUND SOCIETY
CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES
FOR THE YEAR ENDED MARCH 31, 2014

	2013	2012
Accumulated remeasurement gains and losses, beginning of year	$ 23,938	(19,742)
Unrealized gain (loss) on portfolio investment	134,484	48,130
Realized gain (loss) on portfolio investment, reclassified to operations	(26,063)	(4,450)
Accumulated remeasurement gains and losses, end of year	$ 132,359	$ 23,938

NECHAKO-KITAMAAT DEVELOPMENT FUND SOCIETY
CONSOLIDATED STATEMENT OF CASH FLOWS
MARCH 31, 2014

	2013	2012
OPERATING ACTIVITIES		
Excess of revenues over expenses for the year	$ 39,031	(47,451)
Add: Items not involving cash		
Unrealized gain (loss) on portfolio investment	134,484	48,130
	173,515	679
Net change in non-cash working capital		
Net (increase) decrease in:		
HST receivable	2,610	2,867
Net increase (decrease) in:		
Accounts payable	-	750
	2,610	3,617
	176,125	4,296
FINANCING ACTIVITIES	-	-
INVESTING ACTIVITIES		
Decrease (increase) in short term investments	(174,505)	(68,006)
Realized gain (loss) on portfolio investment, reclassified to operations	(26,063)	(4,450)
	(200,568)	(72,456)
INCREASE (DECREASE) IN CASH	(24,443)	(68,160)
CASH, beginning of year	436,309	504,469
CASH, end of year	$ 411,866	436,309
CASH CONSISTS OF:		
Cash - administration fund	$ 16,933	16,517
Cash - grant fund	394,933	419,792
	$ 411,866	436,309
ADDITIONAL CASH FLOW INFORMATION:		
Interest paid	$ -	$ -
Income taxes paid	$ -	$ -

1. PURPOSE

The purpose of the Society is to promote sustainable economic development in northern communities affected by the Kitimat-Kemano project and by the creation of the Nechako Reservoir. The Society was created to manage the programs supported by the Nothern Development Fund and to implement the recommendations of the Advisory Board of this Fund. The Society is accountable for the funds advanced to the Society from the Northern Development Fund.

The $15 million Northern Development Fund, to which both Alcan and the BC Government each contriubuted $7.5 million, was created as a result of the BC-Alcan 1997 Agreement. This Agreement resolved the legal issues associated with the cancellation of the Kemano Completion Project. Bill 5, the "BC-Alcan Northern Development Fund Act", to promote sustainable economic development in Northwestern BC, was approved by the Legislature in April, 1998. The Advisory Board for the Northern Development Fund was established in January, 1998 to provide the Minister responsible for the Fund with recommendations for how the Fund should be managed and used to stimulate economic development.

The Provincial Government maintains direct management responsibility for that portion of the Northern Development Fund not forwarded to the Society. The fair market value of the fund at March 31, 2014 $15,548,953 (2013 - $15,896,644). At March 31, 2014 a total of $8.8 million has been forwarded from the Northern Development Fund to the Society since its inception.

The Nechako-Kitamaat Development Fund Society was incorporated under the Society Act on August 18, 1999.

2. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards.

Cash

Cash consists of cash and cash equivalents that are defined as highly-liquid investments with maturities of three months or less at the acquisition date.

Financial Instruments

Financial instruments consist of cash, short term investments, receivables and payables. All financial instruments are recorded at market value. For short term investments, the classes of the investments, as outlined in Note 3, are held in active markets with publicly availabe trading values. Therefore the fair market value of each class of short term investments is considered Level 1 as outlined by Canadian Public Sector Accounting Standards section 3450, Financial Instruments.

Revenue

Grant revenue is recognized when the grant is received by the Society.

Investment revenue includes interest, dividend and realized capital gains income and losses. Unrealized gains and losses on held-for-trading financial assets are recorded in the Statement of Remeasurement Gains and Losses in the period in which the unrealized gains and losses arise.

Grant payments

Grants provided to other organizations are recorded as an expense when the amount is paid by the Society.

Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results could differ from those estimates.

3. SHORT TERM INVESTMENTS

Short term investments consist of investments classified as held-for-trading and include the following amounts. The adjusted cost base of the fund at March 31, 2014 is $1,339,601 (2013 - $1,273,517).

	2014	2013
Money Market Funds	$ 40,748	$ 598,703
Bond Funds	407,726	265,280
Canadian Income and Dividend Funds	258,618	104,554
Canadian Equity Funds	317,034	102,477
US Equity Funds	389,360	155,895
Other International Equity Funds	58,473	70,546
	$ 1,471,959	$ 1,297,455

4. FINANCIAL ASSETS AND LIABILITIES

The significant financial risks to which the Society is exposed include the following:

Credit risk
Credit risk is the risk of loss associated with counterparty's inability to fulfil its payment obligations. Financial instruments that potentially subject the Society to a concentration of credit risk consist primarily of cash and short term investments. The Society limits its exposure to credit loss from its cash by placing its cash with major Canadian financial institutions. The Society's maximum exposure to credit risk for short term investments are the amounts disclosed in the Statement of Financial Position.

Fair value
The Society estimates the fair value of its financial instruments based on current interest rates, market value and pricing of financial instruments with comparable terms. Unless otherwise indicated, the carrying value of these financial instruments approximates their fair market value because of the near maturity of those instruments. For short term investments, the classes of the investments, as outlined in Note 3, are held in active markets with publicly availabe trading values. The Society's maximum exposure to fair value risk for short term investments are the amounts disclosed in the Statement of Financial Position.

Liquidity Risk
Liquidity risk is the risk that the Society will not be able to meet its financial obligations as they fall due. The Society's approach to managing liquidity is to evaluate current and expected liquidity requirements under both normal and stressed conditions to ensure that it maintains sufficient reserves of cash or have an available credit facility to meet its liquidity requirements in the short and long term.

As at March 31, 2014, the Society had cash of $397,864 (March 31, 2013 - $436,309) to settle current liabilities of $3,781 (March 31, 2013 - $3,778). Management believes that liquidity risk for financial instruments is minimal.

Market risk
Market risk incorporates a range of risks. Movement in risk factors, such as market price risk and currency risk, affect the fair values of financial assets and liabilities. The Society is exposed to these risks. The Society mitigates these risks by the diversity of its short term investment classes as disclosed in Note 3.

Foreign currency risk
The Society is exposed to currency risk with respect to the US and other international equity funds amounts as disclosed in Note 3.

Interest rate risk
The Society is exposed to interest rate risk to the extent that the cash and money market funds maintained are subject to a floating rate of interest. The interest rate risk on cash and money market funds is not considered significant. Management believes that interest rate risk for cash and money market funds is minimal.

5. BUDGET

The budget amounts correspond to Appendix 'A' of the 2013/14 Business Plan.

6. COMMITMENT

The Society is committed, provided the recipients fulfill the requirements of the funding agreements, to provide grants totaling $400,910 subsequent to March 31, 2014. It is Society's intent that these commitments will be funded fully from the surplus position at March 31, 2014.

	2014	2013
Burns Lake & District Chamber of Commerce - Electronic Signs	$ -	$ 500
Haisla Council - Beautification	-	11,500
Fraser Lake Public Library - Renovations	-	20,070
Burns Lake Mountain Bike Association - Stearns Cr. Canyon Trail	3,250	11,250
Burns Lake Soccer Club - Walking Trail	2,450	4,900
Decker Lake Recreation Commission - Hall Renovations	-	10,000
Haisla Nation Council - Tsee-Metsa Nature Trail	-	6,612
Omineca Ski Club - Lodge Upgrade	-	7,725
Regional District of Bulkley Nechako - Burns Lake Legion	-	3,335
Regional District of Bulkley Nechako - Farmers Market Signage	-	1,794
Regional District of Bulkley Nechako - Image Rank	-	4,950
Vanderhoof Curling Club - Upgrade	18,000	96,000
Village of Burns Lake - LD Multi-Sport Facility	23,000	50,000
Lake Babine Nation - Memorial Centre	-	40,000
BC Forage Council - Emerging Markets	-	10,000
Burns Lake Medical Clinic Society - Capital Purchases	-	50,000
Colleymount Recreation Commission - Trout Creek Hall	-	20,000
Fraser Lake Saddle Club - Agility Park	-	1,000
Southside Economic Development Assn - Highway 16 Billboard	1,875	3,750
Southside Economic Development Assn - Takysie Adventure Site	60,000	60,000
Southside Seniors Housing Society - Site Clearing	-	7,500
Southside Volunteer Fire Dept Society - Safety Equipment Upgrade	-	1,605
Village of Burns Lake - Downtown Revitalization	-	50,000
Vanderhoof Curling Club - Upgrade 2	21,250	42,500
Burns Lake and District Chamber of Commerce - Trails Brochure	4,625	-
Burns Lake Mountain Bike Association - Beer Mountain Trail	24,540	-
District of Vanderhoof - Visitor Centre Building	15,000	-
District of Vanderhoof - Farland Park Washroom	10,000	-
District of Vanderhoof - Electronic Sign	4,500	-
District of Vanderhoof - Housing Needs Study	7,500	-
District of Vanderhoof - Hotel Valuation Study	10,000	-
District of Vanderhoof - Alternative Capital Funding	15,000	-
Francois Tchesinkut Recreation Comm - Shelter & Equipment Upgrade	19,765	-
Granisle Plains Community Hall Association - Deck and Siding	25,000	-
Kitimat Marine Rescue Society - New Vessel	25,000	-
Lakes District Film Appreciation Society - A Seat For All	28,920	-
Nechako Valley Exhibition - Small Animal Barn	10,000	-
Ootsa Lake Bible Camp Society - Playground	480	-
Regional District of Bulkley Nechako - Tourism Marketing	7,790	-
Regional District of Bulkley Nechako - Producers and Consumers	5,213	-
Saik'uz First Nation - Kitchen Upgrade	35,714	-
Southside Economic Development Association - Music Program	1,178	-
Tweedsmuir Recreation Commission - Witaola Hall Upgrade	40,000	-
Village of Burns Lake - Information Signage	1,000	-
Village of Burns Lake - Downtown Revitalization Phase 2A	25,000	-
Village of Fraser Lake - Highway 16 Billboard	3,400	-
	$ 400,910	$ 665,677